

A.

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SANTA FE SOLID WASTE MANAGEMENT AGENCY
JOINT POWERS BOARD
VIA CISCO WEBEX VIDEO CONFERENCING
THURSDAY, FEBRUARY 18, 2021, 5:00 PM

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**SANTA FE SOLID WASTE MANAGEMENT AGENCY
JOINT POWERS BOARD
VIA CISCO WEBEX VIDEO CONFERENCING
THURSDAY, FEBRUARY 18, 2021, 5:00 PM**

I. CALL TO ORDER

The meeting of the Santa Fe Solid Waste Management Joint Powers Board was called to order by Commissioner Anna Hansen, Chair, via Cisco Webex Video Conferencing, on Thursday, February 18, 2021, at 5:05 pm.

II. ROLL CALL

BOARD MEMBERS PRESENT

Commissioner Anna Hansen, Chair
Councilor JoAnne Vigil Coppler, Vice Chair
Commissioner Hank Hughes
Councilor Michael Garcia
Councilor Roman Abeyta

BOARD MEMBERS ABSENT

Commissioner Anna Hamilton

OTHERS PRESENT

Randall Kippenbrock, Executive Director, SWMA
Rosalie Cardenas, SWMA
Nancy Long, Long, Komer and Associates
Les Francisco, Santa Fe County
Dave Yanke, President, NewGen Strategies and Solutions
Emily Pisula, SWMA
Yvonne Herrera, Santa Fe County
Danita Boettner, SWMA
Shirlene Sitton, City of Santa Fe
Elizabeth Martin, Stenographer

III. APPROVAL OF AGENDA

MOTION A motion was made by Councilor Vigil Coppler, seconded by Commissioner Hank Hughes, to approve the agenda as presented.

VOTE The motion passed on a roll call vote as follows:

Councilor Vigil Coppler, yes; Commissioner Hughes, yes; Councilor Garcia, yes; Councilor Abeyta, yes; Chair Hansen, yes.

IV. APPROVAL OF CONSENT CALENDAR

MOTION A motion was made by Councilor Vigil Coppler, seconded by Commissioner Hughes, to approve the Consent Calendar.

VOTE The motion passed on a roll call vote as follows:

Councilor Vigil Coppler, yes; Commissioner Hughes, yes; Councilor Garcia, yes; Councilor Abeyta, yes; Chair Hansen, yes.

V. APPROVAL OF MINUTES NOVEMBER 19, 2020

MOTION A motion was made by Councilor Garcia, seconded by Councilor Vigil Coppler, to approve the minutes as presented.

VOTE The motion passed on a roll call vote as follows:

Councilor Vigil Coppler, yes; Commissioner Hughes, yes; Councilor Garcia, yes; Councilor Abeyta, yes; Chair Hansen, yes.

VI. MATTERS FROM THE PUBLIC

None.

VII. CONSENT CALENDAR

A REQUEST FOR APPROVAL OF MINERAL MATERIALS CONTRACT WITH THE BUREAU OF LAND MANAGEMENT FOR THE SALE OF CRUSHED BASALT ROCK (AGGREGATE) AT THE CAJA DEL RIO LANDFILL, AND AUTHORIZING THE SFSWMA EXECUTIVE DIRECTOR TO ACT AS THE CONTRACT REPRESENTATIVE AND SIGNATORY AUTHORITY FOR INSTALLMENT PAYMENTS.

Approved on consent.

B. REQUEST FOR APPROVAL TO PURCHASE A MORBARK 3400XT WOOD HOG HORIZONTAL GRINDER FROM DDI EQUIPMENT OF PHOENIX, AZ, UNDER SOURCEWELL CONTRACT NO. 050119-MBI FOR THE BUCKMAN ROAD RECYCLING AND TRANSFER STATION IN THE AMOUNT OF \$742,977.50. AND

1. APPROVAL OF BUDGET INCREASE TO 8100852.570500 (CAPITAL OUTLAY-EQUIPMENT AND MACHINERY) FROM 811.100700 (EQUIPMENT REPLACEMENT RESERVE FUND) IN THE AMOUNT OF \$742,977.50.

Approved on consent.

- C. REQUEST FOR APPROVAL TO PURCHASE A PEMBERTON LOADER RAKE GRAPPLE ATTACHMENT FROM GOLDEN EQUIPMENT COMPANY OF ALBUQUERQUE, NM FOR VOLVO L110G/H WHEEL LOADERS AT THE BUCKMAN ROAD RECYCLING AND TRANSFER STATION IN THE AMOUNT OF \$19,100. AND

1. APPROVAL OF BUDGET INCREASE TO 8100852.570500 (CAPITAL OUTLAY-EQUIPMENT AND MACHINERY) FROM 811.100700 (EQUIPMENT REPLACEMENT RESERVE FUND) IN THE AMOUNT OF \$19,100.

Approved on consent.

- D. REQUEST FOR APPROVAL TO REPAIR UNIT 1309 (CATERPILLAR D8R WASTE HANDLER TRACK-TYPE DOZER) BY WAGNER EQUIPMENT COMPANY OF ALBUQUERQUE, NM, UNDER ITB NO. '20/27/B IN THE AMOUNT OF \$134,945.74; AND

1. APPROVAL OF BUDGET INCREASE TO 8100851.520400 REPAIR & MAINTENANCE OF EQUIPMENT AND MACHINERY) FROM 810.100700 (OPERATIVE FUND CASH BALANCE) IN THE AMOUNT OF \$134,945.74.

Approved on consent.

- E. REQUEST FOR APPROVAL OF AMENDMENT NO. 1 TO THE SERVICE AGREEMENTS FOR SCRAP TIRE RECYCLING SERVICES (RFB NO. '20/10/B) WITH:

1. STATE RUBBER & ENVIRONMENTAL SOLUTIONS, LLC OF DENVER CITY, TX (SCRAP TIRE RECYCLING) AND;
 - a. EXTEND THE TERM OF THE AGREEMENT THROUGH FEBRUARY 20, 2022.
 - b. INCREASE THE COMPENSATION BY \$24,000 FOR A

TOTAL NOT-TO-EXCEED AMOUNT OF \$54,000.

- 2. APPROVAL OF SERVICES AGREEMENT WITH ENCHANTMENT TRANSPORT, INC. OF ALBUQUERQUE, NM (SCRAP TIRE HAULING) AND;**
 - a. EXTEND THE TERM OF THE AGREEMENT THROUGH FEBRUARY 20, 2022.**
 - b. INCREASE THE COMPENSATION BY \$30,000 FOR A TOTAL NOT-TO-EXCEED AMOUNT OF \$69,000.**

Approved on consent.

VIII. MATTERS FROM THE EXECUTIVE DIRECTOR

A. REQUEST FOR APPROVAL OF COST OF LIVING ADJUSTMENT (COLA) FOR AFSCME UNION EMPLOYEES FOR FISCAL YEAR 2021.

Mr. Kippenbrock informed the Board that there were two corrections to the memo in the packet. The percent increase of 2.9% in the packet should be 2.6 % and the remaining half of FY 21 will be \$20,000. \$15,000 in salary and \$5,000 in benefits. Also the memo says it will be effective the first full pay period, January 9th, however; we did not meet in January.

Councilor Vigil Copper asked if the union and non-union wages were compared would there be a disparity between the two in same or similar positions.

Mr. Kippenbrock answered no, most of our non-union employees are management.

Councilor Vigil Coppler asked how much authority the City Human Resources Department has over SWMA hires.

Mr. Kippenbrock said we do all the advertising and interviewing. Once the final selection has been made we submit the information to the City Human Resources Department.

Councilor Vigil Coppler asked do they have veto power over your selection.

Mr. Kippenbrock said that has happened only once due to an issue and he agreed with them.

MOTION A motion was made by Councilor Vigil Coppler, seconded by

Commissioner Hughes, to approve the request.

VOTE The motion passed on a roll call vote as follows:

Councilor Vigil Coppler, yes; Commissioner Hughes, yes; Councilor Garcia, yes; Councilor Abeyta, yes; Chair Hansen, yes.

B. PRESENTATION, DISCUSSION AND POSSIBLE ACTION REGARDING MUNICIPAL SOLID WASTE COST OF SERVICE AND RATE DESIGN STUDY.

Mr. Kippenbrock explained the process for the study.

Mr. Yanke gave a Power Point presentation on the Municipal Solid Waste Cost of Service and Rate Design Study.

Commissioner Hughes asked how will the rate increase on recycling effect the average person like him who takes a couple of bags to the transfer station once in a while. Will he be charged for that.

Mr. Kippenbrock said the residents will not be charged on drop offs.

Commissioner Hughes asked who is going to pay the fee.

Mr. Yanke said the fees will be charged to the haulers of the recycled materials.

Mr. Kippenbrock said the City of Santa Fe hauls about 6,700 tons of material. They are the biggest entity who will be effected by this change.

Councilor Garcia said on the chart, by year five, we would have a surplus of \$14.4 million.

Mr. Yanke said no. This shows the total costs that must be recovered and the expenses. In FY 2021 you are under recovering at \$1.5 million and that grows year by year if the Agency moves forward status quo. The Agency will, by year five, under recover by \$14.4 million.

Councilor Garcia asked with the rate increases how does that impact the revenues. We should not be in the practice of making money. We provide services. As to equipment that needs to be purchased in the future that is understandable. I don't want to be building a surplus. With COVID every dollar counts for someone. If the rates are too high that will be a very unfortunate situation.

Mr. Yanke said we are trying to strike a balance where all the costs are covered

without being excessive. If you implement the rates we propose, you would over recover by \$153,000. In FY 23 you are over recovering \$62,000. The next two years you under recover total \$198,000. Those four years are close to break even.

Councilor Vigil Coppler who really pays the rate increases.

Mr. Kippenbrock said the haulers, such as the City, the County and private haulers.

Councilor Vigil Coppler asked when the rates go so high people do start finding alternative places. Will this effect our free days.

Mr. Kippenbrock said no they will not.

Councilor Vigil Coppler asked would there be consideration to do two free days a year in light of the current situation.

Mr. Kippenbrock said we are currently doing twice a year for trash and green waste.

Councilor Vigil Coppler said in Albuquerque twice a year they have green waste day where you can put it in your front yard and they send trucks to pick it up. Have we thought about anything like that.

Mr. Kippenbrock we have looked at that and it was not feasible or productive to have that program.

Commissioner Hughes expressed concern that the recycling rate is getting close to the regular waste rate. Did anyone think about raising the rate of the regular waste to make the recycling rate more low to encourage recycling. People may not recycle as much if it costs just a bit more to throw it in the trash.

Mr. Yanke said we came up with a cost in the report for each element. He is a huge advocate for recycling, but it costs more to recycle. You have to recover the cost of that program. In the past few years it has been absorbed. We are finally at a point where the Agency is breaking even and losing money this year so we have to increase the cost to provide that program. Drop off recycling will still be free. If you lower the fee to the hauler you will have to raise the tipping fee. You have to get it one way or another.

Commissioner Hughes said he was expressing concern about encouraging recycling. He would rather see the rate increase on the regular trash rather than on recycling.

Councilor Abeyta asked Ms. Sitton if we approve this are you going to bring

forward to City Council a rate increase for our residents.

Ms. Sitton said yes. None of this would benefit the City's Environmental Services Department. Mr. Yanke did an estimate for her as to what rate increase would be required for us to residents. This rate increase is a pass through to the Agency. We have not completed our cost of service study. It is almost completed. I would ask that you wait to make a decision on this until you have our rate study. We will need a rate increase for our own services to modernize.

Councilor Abeyta said he, as Chair of Finance, would like to know the impact on the City budget and our residents and what other options we may have. He would like an analysis from our Finance Department. That does not mean he won't support this, but he would like more time to get more information.

Councilor Garcia asked how critical is it that we make a decision tonight. Can we postpone this to the next meeting. He agrees with Councilor Abeyta that we need to look at some numbers.

Mr. Kippenbrock said we can wait until the next Board meeting to make a decision.

Chair Hansen said for the County, solid waste is a very hot topic. We subsidize a lot of our landfill and our bag tags and tipping fees. It is something that gives the County Manager heartburn as to the amount of money we spend on the that. This is going to effect us as well. It is going to be necessary for the County to raise some things. We subsidize close to two thirds of the costs. She agrees with Councilor Abeyta. It is necessary, but something we need to look at. We have been subsidizing recycling at SWMA for several years due to the China situation.

Mr. Francisco said we have tried to do an increase at the County through a five year plan. The residents were up in arms. It never happened.

Chair Hansen said we need to cover our costs. SWMA is an enterprise fund. We also need to protect our residents. We all need to take this under serious consideration and look at the fees and the costs.

Commissioner Hughes said we only have two choices, yes or no. Maybe we could have a third choice with a subsidy for recycling such as knocking off \$10 from the recycling rate. He would like to know the effect on the overall rate increase.

Mr. Kippenbrock said that is possible.

Commissioner Hughes said he would like to have that for the next meeting.

Mr. Yanke said we have issued the final report for the Agency. We are going to

be working with Shirleen and her staff to get her cost study done. We will then be able to see what the impact will be on the City side. Our goal is to get the draft report done by the end of March. Hopefully we will have that over the next three weeks or so.

Chair Hansen said what she heard is that Councilors Abeyta and Garcia would like to push this out so that they can get some analysis.

Councilor Abeyta said that would be appreciated. He will communicate with Ms. Sitton and the Mayor so we can know what we are committing to.

Chair Hansen said she will share this with the County Manager so we can look at the impact as well.

Councilor Vigil Coppler said we have made commitments toward reducing waste and such. Recycling is something important to do but we tend to associate more with other types of things. The mind set of people is that you do it for free. We need to move to the idea that doing recycling because it is a value and philosophy that we have as an organization. When rates go up people tend to not do it. When it comes time to pay they don't want to do it. This is important. We need to budget these things with enthusiasm. We need to see it more as a priority and encourage people to do it and pay for it. This is something we have to do today or next month. It is not fluff anymore. It is important to our environment.

Chair Hansen said she could not agree more. Having that approach is something we need to do.

Ms. Sitton said she has been in the business of encouraging people to recycle for over twenty years. With COVID people are recycling more. The shift to online shopping has increased our residential collections. It is not a matter of encouraging recycling. The question is how do we handle the volume.

Chair Hansen stated that we will put this item on the agenda for next month.

IX. MATTERS FROM THE BOARD

A. ELECTION OF CHAIR AND VICE-CHAIR

MOTION A motion was made by Chair Hansen, seconded by Commissioner Hughes, to elect Commissioner Vigil Coppler as Chair for the next year.

VOTE The motion passed on a roll call vote as follows:

Councilor Vigil Coppler, yes; Commissioner Hughes, yes; Councilor Garcia, yes; Councilor Abeyta, yes; Chair Hansen, yes.

MOTION A motion was made by Commissioner Hughes, seconded by Councilor Vigil Coppler, to elect Commissioner Hansen as Vice Chair for the next year.

VOTE The motion passed on a roll call vote as follows:

Councilor Vigil Coppler, yes; Commissioner Hughes, yes; Councilor Garcia, yes; Councilor Abeyta, yes; Chair Hansen, yes.

X. MATTERS FROM STAFF - AGENCY, CITY, COUNTY

A. SHIRLENE SITTON, DIVISION DIRECTOR, CITY OF SANTA FE ENVIRONMENTAL SERVICES DIVISION

Ms. Sitton reported that finishing the cost of service study is the biggest thing we have coming up. We are excited in working with our technology partner to do an optimization study to balance our routes. We are working to revive our maintenance facility and bring it forward. On another note, Keep Santa Fe Beautiful is working on a new website. We are getting new guidelines up on litter control.

B. LES FRANCISCO, SOLID WASTE SUPERINTENDENT, SANTA FE COUNTY PUBLIC WORKS

Mr. Francisco reported that their new hours are working great. We will stay open during the lunch hour as of February 21st. We will also open up two collection centers on Sunday.

Commissioner Hughes thanked the County staff for keeping the centers open for the additional hours.

Chair Hansen asked Mr. Yanke and Mr. Kippenbrock to make sure this study gets to Katherine Miller. It will effect our budget as well and she needs to be aware of what is happening.


Mr. Kippenbrock said he would make sure she gets it.

XI. NEXT MEETING DATE: MARCH 18, 2021

XII. ADJOURNMENT

There being no further business before the Board the meeting adjourned at 6:30 pm.

Commissioner Anna Hansen, Chair



Elizabeth Martin, Stenographer

Attested to by:

Katharine E. Clark
Santa Fe County Clerk