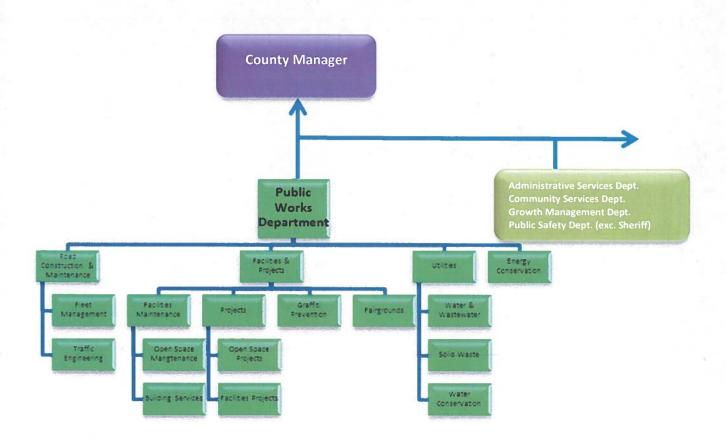


### **ORGANIZATION BUDGETS**

### **PUBLIC WORKS DEPARTMENT (PW)**

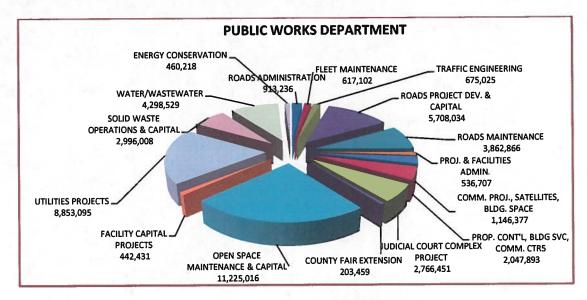
BLIC WORKS DEPARTMENT	GENERAL FUND	SPECIAL REVENUES	CAPITAL IMPROVE.	DEBT SERVICE	ENTERPRISE FUNDS	FY 2012 TOTAL
ROADS ADMINISTRATION	913,236					913,236
FLEET MAINTENANCE	617,102					617,102
TRAFFIC ENGINEERING	675,025					675,025
ROADS PROJECT DEV. & CAPITAL	389,954	439,371	4,878,709			5,708,034
ROADS MAINTENANCE		3,862,866				3,862,860
PROJ. & FACILITIES ADMIN.	536,707					536,70
COMM. PROJ., SATELLITES, BLDG. SPACE	1,146,377					1,146,37
PROP. CONT'L, BLDG SVC, COMM. CTRS	2,047,893					2,047,89
JUDICIAL COURT COMPLEX PROJECT	2,184,451		582,000			2,766,45
COUNTY FAIR EXTENSION	203,459					203,45
OPEN SPACE MAINTENANCE & CAPITAL	376,801	7,340,357	3,507,858			11,225,01
FACILITY CAPITAL PROJECTS			442,431			442,43
UTILITIES PROJECTS		1,345,237	7,507,858			8,853,09
SOLID WASTE OPERATIONS & CAPITAL	1,996,008		1,000,000			2,996,00
WATERWASTEWATER	5,346				4,293,183	4,298,52
ENERGY CONSERVATION		460,218				460,21
TOTAL	11,092,359	13,448,049	17,918,856	-	4,293,183	46,752,44





### **ORGANIZATION BUDGETS**

**PUBLIC WORKS DEPARTMENT (PW)** 



BLIC WORKS DEPARTMENT	FY 2012 BUDGET	FUNDED POSITIONS	FROZEN POSITIONS
ROADS			
ADMINISTRATION	913,236	9.0	
FLEET MAINTENANCE	617,102	9.0	1.0
TRAFFIC ENGINEERING	675,025	7.0	1.0
PROJECT DEVELOPMENT	325,584	3.0	
ROADS MAINTENANCE	3,862,866	33.0	5.0
ROADS CAPITAL PROJECTS	5,382,450		
SUBTOTAL	11,776,263	61.0	7.0
SOLID WASTE			
SOLID WASTE	1,916,008	24.0	
LANDFILL CLOSURE.	80,000	(*)	
SOLID WASTE CAPITAL PROJECTS	1,000,000		
SUBTOTAL	2,996,008	24.0	0.0
PROJECTS & FACILITIES			
ADMINISTRATION	536,707	5.0	
COMMUNITY PROJECTS DEV.	370,030	4.0	1.0
PROPERTY CONTROL	1,234,867	14.0	1,0
BUILDING SERVICES	678,921	14.5	0.5
SATELLITES	48,348		
BUILDING SPACE NEEDS	727,999		
COMMUNITY CENTERS, SF CANYON	134,105		
COUNTY FAIR EXTENSION	203,459		
OPEN SPACE MAINTENANCE	473,279	8.0	1.0
JUDICIAL COURT COMPLEX	2,766,451	1.0	
FACILITIES CAPITAL PROJECTS	442,431		
OPEN SPACE CAPITAL PROJECTS	10,751,737		
UTILITIES PROJECTS	8,853,095		
SUBTOTAL	27,221,429	46.5	3.5
UTILITIES			
WATER	1,441,651	12.5	
WASTEWATER	687,398	6.0	
BUCKMAN DIRECT DIVERSION	2,164,134		
TOP OF THE WORLD	5,346		
ENERGY CONSERVATION	460,218	2.0	
SUBTOTAL	4,758,747	20.5	0.0
TAL PUBLIC WORKS DEPARTMENT	46,752,447	152.0	10.5



### ORGANIZATION BUDGETS

**PUBLIC WORKS DEPARTMENT (PW)** 

**Roads Division** 

424 NM 599 Santa Fe, NM 87506 (505)992-3010

The mission of the Santa Fe County Public Works Department – Roads Division is to maintain and improve the quality of life for residents in Santa Fe County by maintaining and improving County Roads for the safe and efficient movement of people, goods and services. The Santa Fe County Public Works Department – Roads Division provides road maintenance services, constructs road improvements, and as an internal service provides fleet maintenance services.

#### Fleet Maintenance

The Fleet Maintenance Section provides service to various departments, divisions and elected offices that own or lease vehicles, equipment or heavy equipment. This Section is responsible for the maintenance and repair of the County's vehicle fleet (excluding fire vehicles and apparatus), as well as equipment and heavy equipment owned or leased by the County for use by its departments.

P	W - Roads Division - Fleet Maintenance							
	FY 2011 Accomplishments	(	Cour		ide /		(s) o	f
	P1 2011 Accomplishments	\$	0	类	9	<b>Q</b>	4	_Λ\\
0	Implemented parts and supplies inventory system to allow for bulk purchases for cost savings.	Х						
0	Maintained vehicles to reduce vehicle loss and down-time.	X						
	Chart Town Objectives Messures Timefroms	(	Cour	-	ide /		(s) o	f
	Short-Term Objectives, Measures, Timeframe	\$	4	袋	0	Ç.	4	<u> </u>
0	Conduct vendor outreach to ensure good customer services and working relationships with each vendor. Measure: number of vendors contacted. Timeframe: FY 2012.	Х		Х				
0	Reduce the number of vehicles that must be taken to an outside repair shop by improving in-house expertise and work prioritization. Measure: number of vehicles repaired by outside shop. Timeframe: FY 2012.	X					x	
0	Maintain or improve worker safety practices to protect employees and reduce workers' compensation risk. Measure: reduced number of workers' compensation claims filed. Timeframe: FY 2012.	X		Х			X	
			Coui		vide .		(s) c	of
	Long-Term Goals, Measures, Timeframe	\$	0	华	9	Ö	4	M
0	Retain a well trained workforce of technicians to ensure up-to-date information for maintenance and repair of the County's fleet. Measure: number of trained technicians, number of certifications maintained, average down-time per vehicle. Timeframe: ongoing.	Х		X				



### **ORGANIZATION BUDGETS**

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Roads Division** 

#### **Road Maintenance**

Geographically, Santa Fe County encompasses an area of approximately 2,000 square miles. The Road Maintenance Section has maintenance responsibilities for approximately 573.81 miles within the boundaries of the County. To efficiently utilize the available resources, the maintenance responsibilities are apportioned into four maintenance districts each with a support crew. The staff in each district provides for all aspects of maintenance including grading, roadside mowing, drainage structures, pothole repair and snow removal.

	EV 2044 Assamplishments	(	Coun		ide /		(s) o	f
	FY 2011 Accomplishments	\$	4	蒜	0	Ö	4	<u>^</u> ^
)	Chip sealed 3 miles of County Road 17, Martin Road.			Х		Х		
	Paved the Pojoaque Fire Station Parking Lot.			X		Х		
	Repaired significant storm/flood damage to County Roads 84F, 88D, 84G, 51, 67A, 67F, Sunlit Dirve West, Camino Libre, Camino San Cristobal, Camino Caberos, Calle Gurule, La Cueva Road, Lower La Joya, Calle Susana and Camino Torcido.			x		x		
	Drainage improvements were made along Calle Franchesca, Galisteo Road, Avalon Road, Avenida Buena Vista, Encantado Loop, Puye Road, Santa Barbara Road and Camino Cristobal.			X		X		
	Basecoursed Puye Road, La Cueva Road, Encantando Road and Brass Horse Road.			Х		Х		
	Millings were set on Arroyo Alamo West, Las Estrellas, Old Dump Road, Ojo de La Vaca, Josephine Road and Louis Road.			x		X		
		(	Cour		ide i		(s) o	f
	Short-Term Objectives, Measures, Timeframe	\$	O	25.		₩	4	1
	Implement a county-wide pavement management system to document and rate each county road individually thus enabling crews to improve the road network. Measure: number of roads documented, number of roads rated. Timeframe: FY 2012.	X		X		X		
	Analyze information provided in the above pavement management system to develop short and long-term plans at a variety of budget scenarios.  Measure: number of budget scenarios analyzed. Timeframe: FY 2012	X		х		х		
			Cour		ide .		(s) c	of
	Long-Term Goals, Measures, Timeframe	\$	Q	禁	-	Ö	4	2
	Maintain, update and utilize the above described comprehensive pavement management system. Measure: reduced number of citizen complaints, reduced number of budgetary spikes due to emergency road maintenance. Timeframe: 5 years.	X		X		X		



### **ORGANIZATION BUDGETS**

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Roads Division** 

#### **Road Project Development**

The Road Project Development Section works to improve the road system within the County, seeking and managing grants to construct new or improve existing roads. Development in the County is primarily rural in character with areas of concentrated development. Due to the largely rural nature of Santa Fe County the development of a useable road system is critical to the economic well-being and quality of life of the residents. The Road Project Development Section must work with the public, other governmental entities and multiple jurisdictions to prioritize projects and develop a strategy for meeting the demands on resources.

				_	_		_	_
	FY 2011 Accomplishments	(	Coun		ide A		(s) o	f
	1 1 2011 Accomplishments	\$	4	蒜	9	Ö.	(*)	W
0	Completed construction on South Meadows project.			Х		Х		
0	Completed Categorical Exclusion and Road design of county Road 98.			Х		Х		
0	Completed design for Agua Fria Phase III, State Road 14, Caja del Rio.			Х		Х		
0	Maintained a flawless safety record with no accidents, injuries or claims made to Risk Management.	X						
		(	Cour		ide /		(s) o	f
	Short-Term Objectives, Measures, Timeframe	\$	O	蒜	0	Ö	4	$\sqrt{N}$
0	Complete construction of Agua Fria Phase III, County Road 98, State Road 14 and Caja del Rio. Measures: miles or portions of miles completed, reduced citizen complaints. Timeframe: FY 2012.	Х		Х		Х		
0	Reduce turn-around time for completing Categorical Exclusion process for projects. Measure: reduction in turn-around time. Timeframe: FY 2012.	х				х		
0	Develop a process for gaining all timely approvals for contractor change orders to reduce project delays. Measure: reduced number of delays, reduced turn-around time on change orders. Timeframe: FY 2012.	Х				X		
	Long-Term Goals, Measures, Timeframe		Cou		ide i ocu		(s) o	f
	Long-Term Goals, Measures, Timename	\$	O	苓	0	ij.	4	<u> </u>
0	Improve the process and timely completion of each step of a road project including design and construction based on available funding. Measure: number of projects completed, timeliness of project completing. Timeframe: ongoing.	X		X		X		



### **ORGANIZATION BUDGETS**

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Roads Division** 

#### **Traffic Engineering**

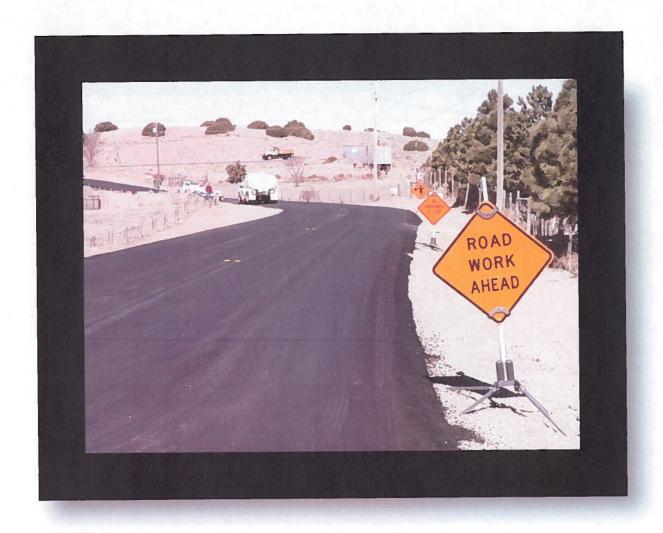
The Traffic Engineering Section is responsible for the installation and maintenance of all traffic control devices including signs and markings, street lights, traffic signals, guardrails, striping and work zone traffic control devices in County work zones. Additionally, Traffic Engineering fabricates county road signs and provides utility cut permits, driveway access permits, administers the Speed Hump Ordinance, places driver feedback sign trailers on county roads for voluntary speed reduction, conducts traffic counts to assist with planning and development of the County's road system.

	FY 2011 Accomplishments		Cour	-	ide /		(s) c	f
		\$	4	24.	9	<b>Q</b>	4	zΛ
0	Installed 100 LED retro-fit streetlights which will result in reduced maintenance needs and reduced energy usage and cost.	Х	Х			Х		
0	Implemented CateGraph work order system to produce oversight and accountability for internally and externally generated work order requests.	х		х				
0	NMDOT Lighting Agreements accepted for Santa Fe County maintenance.			Х		Х		
	Short-Term Objectives, Measures, Timeframe	(	Cour		ide /		(s) o	f
		\$	4	袋	0	₽.	4	zΛ
0	Upgrade signage in specific areas throughout the County in anticipation of new Federal retroreflectability standards to be met by 2015. Measure: Number of signs upgraded. Timeframe: FY 2012.	Х	Х	Х		X		
0	Inventory each sign assemply (more than 13,000) throughout Santa Fe County, determine the condition of each sign and assign it a GIS coordinate to reduce legal liability for Santa Fe County. Measure: number of signs inventoried, number of signs evaluated for condition, number of signs assigned a GIS coordinate. Timeframe: FY 2012.	x		x		x		
0	Expand use of the CarteGraph work order system to improve timeliness of staff response to work orders and to improve efficiency and accountability. A more timely response to work orders can reduce legal liability for the County. Measure: improved response time. Timeframe: FY 2012.	x		x		x		
		(	Coun		ide /		(s) o	f
	Long-Term Goals, Measures, Timeframe	\$	O	苁	9	Ö	<b>(</b>	γŅ
0	Comply with all requirements of the Federal retroreflectability sign standards. Measure: compliance with each requirement. FY 2014.	X	X	X		X	Ψ.	
0	Develop and implement a traffic calming strategy that utilizes methods other than speed humps. Measure: reduction in number of complaints, reduction in number of speed humps built. Timeframe: 5 years.	x		x		x		



## ORGANIZATION BUDGETS

	Timeframe	(	Coun		ide A		(s) o	f
	Long-Term Goals, Measures, Timeframe	\$	0	热	9	₽		Δ.
0	Upgrade remaining 200 + streetlights to LED. Measure: number of streetlights upgraded to LED. Timeframe: 3 years (depending on funding availability).	X	X	Х		X		
0	Develop capability to maintain and repair traffic signals and streetlights inhouse which will require the purchase of a bucket truck and certifying staff. Measure: purchase of bucket truck, number of staff certified. Timeframe:	x					x	





## ORGANIZATION BUDGETS

#### PUBLIC WORKS DEPARTMENT (PW)

Roads Division - Budgets by Cost Center

FUND TYPE		GEN	NERAL		ERAL		ERAL		GEN	NERAL
PUBLIC WORKS DEPARTMENT - ROADS DIVISION			601-441 STRATION	FL.	602-442 EET ENANCE	TRA	03-442 FFIC EERING	_		604-452 ROJECTS
POSITIONS	FILLED	NOT	TOTAL BUDGET FOR POSITION(S)	NOT FILLED	TOTAL BUDGET FOR	NOT T	OTAL BUDGET FOR POSITION(S) F		NOT FILLED	TOTAL BUDGET FOR POSITION(S)
PUBLIC WORKS DEPT. DIR.		1	107,316							
TRANSPORTATION MANAGER	1		79,523							
ADMINISTRATIVE MANAGER	1		65,236							
ADMINISTRATIVE ASSISTANT	2		76,419	1177						
SECRETARY SENIOR	1	+	36,234							
CLERICAL SPECIALIST	1		28,662							
FINANCIAL ANALYST		1	85,000							
FAC. & PROJ. DIV. DIRECTOR		1	100,000							
FLEET SERVICE MANAGER				1	52,819					
FLEET PROGRAM SPECIALIST				1	41,181		Similar			
PARTS MANAGER				1	29,203					
EQUIPMENT SERVICE WORKER				1	31,200					
HEAVY EQUIPMENT MECHANIC				1	27,256					
HEAVY EQUIP, MECHANIC SR.				2	69,161					
AUTOMOBILE BODY REPAIRER	1			1	34,200					
VEHICLE MECHANIC LEAD	1			1	39,049					
TRAFFIC MANAGER						1	41305			
SIGN TECHNCIAN						2	76248			
GIS TECHNICIAN						1	42819			
SIGN TECHNICIAN SENIOR				Para Para		2	56428			
WORKZONE COORDINATOR						1	39920			
ROAD PROJECTS MANAGER								1		77234
ENGINEERING ASSOCIATE	8 8							1		63096
SPECIAL PROJECTS ADMIN.								1		36774
TOTAL POSITIONS	6.0	3.0	578,390	9.0 0.0	324,069	5.0 2.0	256,720	3.0	0.0	177,104
BUDGET		-								
SALARY & WAGES			578,390	1	324,069		256,720			177,104
UNAPPLIED SALARY					4,120		-			-
TOTAL SALARY & WAGES			578,390		328,189		256,720			177,104
EMPLOYEE BENEFITS			219,126		128,680		108,134			74,956
TRAVEL										1,078
VEHICLE EXPENSES			8,332		99,398		27,687			55,203
MAINTENANCE	3=000		36,363		28,610		173,741			
CONTRACTUAL SERVICES	3		10,272		11,388		28,398			9,800
SUPPLIES			8,490		13,251		6,976	788		3,62
OTHER OPERATING EXPENSES			18,871		7,586		73,369			3,822
SUBSIDIES & PASS-THROUGH			WS0							
INSURANCE EXPENSES			33,392	2						
CAPITAL EXPENSES										
COST CENTER TOTAL			913,236		617,102		675,025			325,584



## ORGANIZATION BUDGETS

#### **PUBLIC WORKS DEPARTMENT**

Roads Division - Budgets by Cost Center

FUND TYPE	S	PEC	IAL REV.		NERAL		IAL REV.		MPROVE.
PUBLIC WORKS DEPARTMENT - ROADS DIVISION			-452 ROAD ENANCE	CAPIT	3174-453 AL ROAD DJECTS	213-6 CAP. RC	6XX-481, XXX-481 DAD PROJ.	CAPIT PRO	AL ROAD DJECTS
POSITIONS	PILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(8)	FILLED FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED FILLED	POSITION(S)
ROAD MAINT. SUPERINTENDANT	1		46,800						
ROAD MAINTENANCE MANAGER	1		70,720						
ROAD MAINTENANCE FOREMAN	5		202,545					357 AT	
HEAVY EQUIP. OPERATOR LEAD	5		180,309						
HEAVY EQUIPMENT OPERATOR	13		410,660						
EQUIPMENT OPERATOR	5		130,987					1000	
ROAD MAINTENANCE WORKER	1		22,880						
CONSTRUCTION FOREMAN	1		43,885						
SOILS LAB TECHNICIAN	1		44,976						
TOTAL POSITIONS	33.0	0.0	1,153,762	0.0 0.0		0.0 0.0		0.0 0.0	-
BUDGET									
SALARY & WAGES			1,153,762	V 2022			-		
UNAPPLIED SALARY			81,198		-		-		
TOTAL SALARY & WAGES			1,234,960						
EMPLOYEE BENEFITS			509,658						
TRAVEL		1			<u></u>				
VEHICLE EXPENSES		1	274,050						
MAINTENANCE			639,357						
CONTRACTUAL SERVICES			188,750						
SUPPLIES			27,139		1				
OTHER OPERATING EXPENSES		İ	433,952		1				
SUBSIDIES & PASS-THROUGH		į							
INSURANCE EXPENSES		)							
CAPITAL EXPENSES			555,000		64,370		439,371	. 1	60,294
COST CENTER TOTAL			3.862.866		64,370		439,371		60,294

FUND TYPE	C	AP. II	MPROVE.	С	AP.	IMPROVE.	0	AP. I	MPROVE.			IND TYPES	
PUBLIC WORKS DEPARTMENT - ROADS DIVISION	332-6166-453 GOB 2007B CAP. ROAD PROJ.				335-60XX-453 GOB 2009 SERIES CAP. ROAD PROJ.			)B 20	00XX-453 011 SERIES OAD PROJ.	TOTAL PUBLIC WORKS DEPT ROADS DIVISION			
POSITIONS	FILLIED	NOT FILLED	TOTAL BUDGET FOR POSITION(8)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLIED	NOT FILLED	TOTAL BUDGET FOR POSITION(8)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	
TOTAL POSITIONS	0.0	0.0		0.0	0.0	-	0.0	0.0		56.0	5.0	2,490,045	
BUDGET				1									
SALARY & WAGES			-				1					2,490,045	
UNAPPLIED SALARY			-						-	<u> </u>		85,318	
TOTAL SALARY & WAGES			180				J					2,575,363	
EMPLOYEE BENEFITS												1,040,554	
TRAVEL				j			<u> </u>					1,078	
VEHICLE EXPENSES										<u> </u>		464,670	
MAINTENANCE					-					<u> </u>		878,071	
CONTRACTUAL SERVICES					L			T		<u> </u>		248,608	
SUPPLIES				T	1							59,477	
OTHER OPERATING EXPENSES		Tree.										537,600	
SUBSIDIES & PASS-THROUGH									1			C	
INSURANCE EXPENSES				T								33,392	
CAPITAL EXPENSES			46,370			1,472,045			3,300,000			5,937,450	
COST CENTER TOTAL		Į.	46,370			1,472,045		1	3,300,000			11,776,263	



### **ORGANIZATION BUDGETS**

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Solid Waste Division** 

The Solid Waste Division operates seven transfer stations known as "convenience centers" distributed throughout the County and a temporary recycle center in Rancho Viejo. A new ordinance was passed in Fiscal Year 2010 which changed the fee structure for permits to the transfer stations and an amendment to the structure will be proposed to allow for reduced rates for low-income and senior users.

The Adopt-a-Road program currently has 63 groups who are custodian to 87.2 miles of county road. The Program is a volunteer effort to keep Santa Fe County's roadways free of litter and debris and sustain the beauty of the landscape that defines Santa Fe County. Volunteers include young adult organizations, businesses, church groups, families, and individuals.

		(	Cour		ide /		(s) o	f
	FY 2011 Accomplishments	\$	O	蒜	9	<b>Ö</b>	4	<u> </u>
)	Realigned the staffing and hours of operation of the convenience centers to ensure efficient and safe operation.	Х	Х	X		Х		
)	Construction of the San Marcos Transfer station underway after a lengthy delay.		x	x		x		
		(	Cour		ide i ocu		(s) c	)f
	Short-Term Objectives, Measures, Timeframe	\$	Ø	袋	0	Ç.	\$	Ľ
5	Increase recycling county-wide by 5%. Measure: tons of recyled materials disposed of. Timeframe: FY 2012.	Х	Х	Х				
0	Establish solid waste curbside collection in limited service areas.  Measure: number of residents with curbside collection. Timeframe: FY 2012.	x	X	x		х		
)	Increase the number of solid waste employees who are certified by NMED. Measure: number of certified employees. Timeframe: FY 2012.		Х	Х			Х	
0	Improve security at convenience centers as a loss prevention measure.  Measure: reduction in number of incidents reported at convenience centers. Timeframe: FY 2012.	x	x					
	Law Taw Carla Massacra Timefroms		Cour		vide Focu		(s) c	of
	Long-Term Goals, Measures, Timeframe	\$	O	欺	0	*	4	Ž
5	Curbside solid waste collection county-wide. Measure: number of households with solid waste curbside pick-up. Timeframe: 2 years.	Х	Х	X		Х		
0	Establish Solid Waste Division as an enterprise fund. Measure: reduced reliance upon support from the general fund. Timeframe: 5 years.	x	x					
0	Implement solid waste flow control and cost savings as provided in the Comprehensive Solid Waste Plan. Measure: amount of cost savings. Timeframe: 5 years.	X	X	X		X		



### **ORGANIZATION BUDGETS**

### PUBLIC WORKS DEPARTMENT (PW)

**Solid Waste Division - Budgets by Cost Center** 

FUND TYPE		GEN	IERAL	(	GEN	IERAL	CAP	. IMPROVE.	ALL FUN	ID TYPES
						606-441		-6180-481		PUBLIC
PUBLIC WORKS DEPARTMENT -			605-443			DFILL		IARCOS XFER		S-SOLID
SOLID WASTE DIVISION	S	OLID	WASTE TOTAL BUDGET FOR		11000	SURE TOTAL BUDGET FOR	STATI	ON PROJECT	WASTE	DIVISION TOTAL BUDGET FOR
POSITIONS	FILLED	FILLED	POSITION(S)		LLED	POSITION(S)	FILLED FILL		FILLED FILLED	POSITION(S)
SOLID WASTE MANAGER	1		65,014							
SOLID WASTE SUPERINT.	1		40,450							
ADOPT-A-ROAD COORDINATOR	1		38,501							
SOLID WASTE COMPLIANCE OFF.	1		42,934							
EQUIPMENT OPERATOR	2		54,462	. 71						
TRANSFER STA MAINT. FOREMAN	1		38,245						E. ve	
HEAVY EQUIPMENT OPERATOR	1		31,280							
TRUCK DRIVER I	1		27,231							
TRUCK DRIVER II	2		55,120						Page 1	
TRANSPORTATION FOREMAN	1		41,591							
UTILITIES MAINT. WORKER	7	3	229,495							
TRANSFER STATION CARETAKER	1	1	53,329							
TOTAL POSITIONS	20.0	4.0	717,652	0.0	0.0	-	0.0 0.	0 -	20.0 4.0	717,652
BUDGET										
SALARY & WAGES			717,652					-		717,652
UNAPPLIED SALARY			22,659		- }	-		-		22,659
TOTAL SALARY & WAGES			740,311							740,311
EMPLOYEE BENEFITS			316,173							316,173
TRAVEL			2,134							2,134
VEHICLE EXPENSES			161,618							161,618
MAINTENANCE			112,327							112,327
CONTRACTUAL SERVICES			494,700			80,000				574,700
SUPPLIES			14,373							14,373
OTHER OPERATING EXPENSES			33,592							33,592
SUBSIDIES & PASS-THROUGH										C
INSURANCE EXPENSES			40,780							40,780
CAPITAL EXPENSES								1,000,000		1,000,000
							- Lander			
COST CENTER TOTAL		,	1.916.008			80,000		1,000,000		2,996,008



### ORGANIZATION BUDGETS

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Facilities & Projects Division** 

901 West Alameda Santa Fe, NM 87501 (505)992-9860

The Facilities and Projects Division is a new Division which encompasses a number of divisions formerly under the Community Services Department purview. The goal of this new Division is to ensure that the County infrastructure, facilities and open space are well maintained and new projects developed are completed timely and cost effectively.

### Administration, Community Projects and Satellite Offices

The Facilities and Projects Administration and Community Projects Section provide comprehensive services and support to the citizens of Santa Fe County through cost effective and accountable project management and maintaining the three satellite offices. Satellite offices located in Pojoaque, Edgewood and El Dorado provide basic services to remote areas to allow easy access for residents throughout the County. These sections are also responsible for developing an infrastructure capital improvement plan (ICIP) for the County's infrastructure needs and works to secure State appropriations for projects as well as traditional capital financing.



	W – Facilities & Projects Division – Projects Administration & Development w/ S	at	ell		01	ffic	es	
	EV 0044 Assemblishments		Cour		ide /		(s) o	f
	FY 2011 Accomplishments	\$	4	蒜	9	<b>Q</b>	4	<u> </u>
0	Completed construction of the Recovery Center Facility and the Cundiyo Community Center.			Х		Х		
0	Completed renovation of the Madrid Ballpark Grandstand, improvements to the Mountain Center and the Pojoaque Tennis Courts complex.			х		х		
0	Completed environmental remediation at the site of the new Steve Herrera Judicial Complex and initial environmental remediation at the old Public Works Complex.		x	x	*	x		
0	Provided service to 1,870 constituents at the Pojoaque Satellite Office and 559 constituents at the Edgewood Satellite Office.			x				



## ORGANIZATION BUDGETS

	Short-Term Objectives, Measures, Timeframe	(	Coun		ide /		(s) o	F
	Short-term Objectives, measures, fillerame	\$	O	茶	9	Ċ.	4	<u>۸</u>
	Complete construction of the Rancho Viejo Fire Station. Measures: number of completed phases of construction. Timeframe: FY 2012.			Х		Х		
	Engage the community to determine project priorities and feedback regarding completed projects. Measures: number of community members participating in the process, amount of positive feedback compared to negative feedback. Timeframe: FY 2012.			x				
	Refine and improve project reporting process. Measures: increase in users of the information, decrease in complaints about information. Timeframe: FY 2012.	Х	Х					
	Coordinate regular project meetings to provide support and advice from multiple perspectives. Measures: number of meetings held, number of staff in attendance. Timeframe: FY 2012.			x				
)	Develop a "Frequently Asked Questions" informational booklet to provide to our customers. Measures: timely production of booklet, number of users of the booklet. Timeframe: FY 2012			Х				
	Expand services offered at the Satellite Offices. Measures: increase in number of constituents served. Timeframe: FY 2012			х				
Ī		,	Cour		ide .		(s) c	f
	Long-Term Goals, Measures, Timeframe	\$	O	茶	0	Ö	4	۵
,	Develop a long-term integrated capital financing program to create a realistic and fair process for capital improvement projects and hightened project accountability. Measures: number of projects with complete funding plan, number of projects underway. Timeframe: 5 years.	X		Х		X		
•	Create a capital project implementation team within the County to provide for multiple disciplines and offices to collaborate in all aspects of project development.	X		x		x		
)	Complete construction of the new Steven Herrera Judicial Complex in December, 2012. Measure: completion of construction. Timeframe: 18 months.			x		x		



### ORGANIZATION BUDGETS

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Facilities & Projects Division** 

#### **Property Control, Building Services and Community Centers**

The Property Control Section and Building Services Section maintain the County's many buildings and community centers. Community Centers can be used by citizens for activities that benefit their communities and these two Sections ensure that the buildings are clean and serviceable for use by the public. In addition to the Community Centers, the County owns or leases many buildings throughout Santa Fe County which require both routine upkeep and non-routine repairs and maintenance.

	FY 2011 Accomplishments		Cour		vide /		(s) o	f
		\$	4	**	9	Ö	4	d
)	Oversaw remodeling projects at the County Fairgrounds, District Courthouse, La Cienega Community Center, Hondo Fire Station and County Health Building.			Х		Х		
)	Oversaw remodeling and repair projects created by flooding at Edgewood Community Center, Cundiyo Community Center, Nancy Rodriguez Community Center, District Court, County Clerk's Office.			х		х		
)	Replaced sidewalk at Edgewood Fire Station.			х		х		
)	Coordinated move of staff and equipment at the Bokum Building to reduce amount of rental space.			Х		х		
)	Re-plumbed well and re-built the well house at Santa Fe Canyon Ranch.			х		х		
	Repaired and redesigned waterline and repaired roof, walls and flooring at Rio en Medio Community Center.			X		X		
	Short-Term Objectives, Measures, Timeframe		Cour		vide . Focu		(s) o	f
	Short-renn Objectives, measures, filleframe	\$	4	共	9	Ö	4	1
	Improve work order tracking to ensure timely response and efficient workflow. Measure: improved work order response time, minimum of 85% of workorders completed within one week. Timeframe: FY 2012.	Х						
	Improve staff training and certifications to ensure well qualified employees and high quality work. Measure: number of trainings attended, number staff receiving training. Timeframe: FY 2012.	x					x	
	Develop and implement a preventative maintenance plan for all County- owned facilities to protect County assets and reduce emergency expenditures. Measure: increase in maintenance-related work orders, decrease in number of emergency repairs. Timeframe: FY 2012.	X						
	Long-Term Goals, Measures, Timeframe		Cour		vide .		(s) o	f
	Long-Term Goals, measures, Timename	8	3	25.		Ö	(D)	Ī,



### ORGANIZATION BUDGETS

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Facilities & Projects Division** 

**Open Space and Trails** 

949 West Alameda Santa Fe, NM 87501 (505)992-9873

The mission of the Open Space and Trails Program is to create a network of cultural, historical, recreational and natural open spaces and trails throughout Santa Fe County that achieve the goals outlined in the Open Land and Trails Plan to benefit current and future generations. The program aims to develop open space and trails planning and management based on integration with existing regulations and requirements as well as cooperative efforts between private entities, non-profit organizations and governmental agencies. Based on existing conditions of individual sites, open space and trail facilities are to be developed with an emphasis on multipurpose functionality, cost effectiveness, community stewardship and affordable maintenance.

PI	W – Facilities & Projects Division – Open Space and Trails								
	FY 2011 Accomplishments	(	County-wide Area(s Focus						
	F1 2011 Accomplishments	\$	0	茶	9	Ů.	4	<u>Μ</u>	
0	Completed the design for the Santa Fe River Trail at El Camino Real Park, the Santa Fe Rail Trail from Rabbit Road to New Moon Overlook, Burro Lane Park and rehabilitated two windmills at Thornton Ranch Open Space to provide water for wildlife.		Х	Х		X			
0	Completed acquisition of Santa Fe Rail Trail, Nine Mile Trailhead, San Pedro Mountains Trailhead, trail connection between the Dale Ball Trails and the Forest Service Trails near Tesuque Creek and 11 acres on the Santa Fe River.		х	х		x			
0	Completed Memorandum of Agreement with the Bureau of Land Management for the protection and preservation of the La Cieneguilla Petroglyphs, Lamy Junction Site and Petroglyph Hill.			x					
		(	Cour		vide /		(s) o	f	
	Short-Term Objectives, Measures, Timeframe	\$	4	类	0	*	4	<u> </u>	
0	Complete scheduled land acquisitions. Measures: number of acres acquired, percent of total acres targeted for preservation having been preserved. Timeframe: FY 2012.			Х		Х			
0	Develop a volunteer stewardship program to engage the public in helping to protect and maintain County open space, trails and parks. Measure: number of volunteer hours worked, number of volunteers. Timeframe: FY 2012.	x	x	x					
0	Develop innovative educational and interpretive programs and visitor services for County open space, trails and parks. Measure: number of programs presented, number of visitors. Timeframe: FY 2012.		X	X		X			



## **ORGANIZATION BUDGETS**

	Open Space and Trails (continued)	(	Cour	(s) o	f			
	Short-Term Objectives, Measures, Timeframe	\$	O	<b>*</b> \$	9	Ö	4	Δ^
0	Develop a priority list and map of significant lands for conservation.  Measure: percentage completed. Timeframe: FY 2012.		Х	Х				
0	Develop a schedule and map of priority trail connections. Measure: percentage completed. Timeframe: FY 2012.		x	x				
0	Ensure resident satisfaction with open space trails and parks. Measure: percentage of survey responses rating "very satisfied" and "satisfied". Timeframe: FY 2012.			x				
			Cour		ide /		(s) o	f
	Long-Term Goals, Measures, Timeframe	\$	₽	茶	0	Ċ.	4	<u>A</u>
0	Collaborate with public and private partners to create an integrated landscape of greenways, view sheds, wildlife corridors and conservation areas throughout Santa Fe County. Measure: number of such areas created. Timeframe: 20 years.		Х	Х		Х		X
0	Acquire, preserve and maintain a significant amount of land to support a network of public and private open space, parks and trails throughout the County. Measure: acres of land acquired and preserved. Timeframe: 20 years.		x	x		x		X
o	Develop a regional trail network that provides quality outdoor recreation opportunities for pedestrians, equestrians, and cyclists and is part of a viable alternative transportation network. Measure: miles of trails in the network, number of priority trail connections. Timeframe: 20 years.		x	x		x		×
0	Protect significant lands including scenic vistas, environmentally sensitive areas, rivers, streams, arroyos, wetlands and springs, wildlife habitat and migration corridors, important native vegetation communities, agricultural and ranching lands and acequias. Measure: number of such areas protected, map of significant land. Timeframe: 20 years.		X	x		x		>
0	Provide active recreation parks. Measure: Acres of parks per 1,000 residents. Timeframe: 20 years.		х	Х		x		>



## **ORGANIZATION BUDGETS**

FUND TYPE	G	ENERAL	GE	NERAL	GE	NERAL		GENI	ERAL
PUBLIC WORKS DEPARTMENT - FACILITIES & PROJECTS DIVISION		-2201-412 NISTRATION	CO	2203-412 MMUNITY ECTS DEV.	PRO	2202-415 OPERTY INTROL		DING	08-415 SERVICES
POSITIONS	NOT FILLED FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED FILLED	TOTAL BUDGET FOR POSITION(S)	RILLED	FILLED	POSITION(S)
COMMUNITY SERVICES DIR.	1	90,000					11/1	116	2016-12
LEG. LIAISON PROJECT MGR	1	70,614							
ADMINISTRATIVE ASSISTANT	1	35,830							
COMM. PROJ. DIV. DIRECTOR	1	83,125							
SECRETARY SENIOR	1	35,637							
PROJECT MANAGER			2	118,516					
PROJECT SPECIALIST			1	84,229					
DEPARTMENT ADMINISTRATOR			1	58,747	E S				
OPERATIONS MANAGER					1	67,832			
PROP. CONTROL SEC. SUPER.					1	51,418			
MAINTENANCE SUPERVISOR					1	44,948	5-5		
MAINTENANCE TECHNICIAN SR.					2	74,411			
MAINTENANCE TECHNICIAN					6	195,240			
MAINTENANCE SPECIALIST					1	26,984			
ELECTRICIAN					1	43,704			
SPECIAL PROJECTS ADMIN.			12.1%		1	39,327			
BUILDING SVCS SECTION SUP.							1		54,207
MAINTENANCE SPECIALIST							2		65,985
CUSTODIAN LEAD							4		110,758
CUSTODIAN							6.5		146,325
GRAFFITI PREV. & REMOVAL SP.							1		33,280
TOTAL POSITIONS	5.0 0.0	315,206	4.0 0.0	261,492	13.0 1.0	543,864	14.5	0.0	410,555
BUDGET									
SALARY & WAGES		315,206		261,492		543,864			410,555
UNAPPLIED SALARY				-		2,999			1
TOTAL SALARY & WAGES		315,206		261,492		546,863			410,556
EMPLOYEE BENEFITS		123,680		97,263		229,517			195,212
TRAVEL									
VEHICLE EXPENSES		25,026				46,283			11,666
MAINTENANCE						211,740	800		50,243
CONTRACTUAL SERVICES		62,465	5	6,393		1,470			
SUPPLIES		1,622	2	1,892		13,552			11,244
OTHER OPERATING EXPENSES		8,708	3	2,990		12,133			
SUBSIDIES & PASS-THROUGH		SV. 20.					E.C.		
INSURANCE EXPENSES						173,309		15/30-3	
CAPITAL EXPENSES									
								-	
COST CENTER TOTAL		536,707		370,030		1,234,867			678,921



### **ORGANIZATION BUDGETS**

FUND TYPE		GE	NERAL		GE	NERAL		GEI	NERAL		GEN	EARAL
PUBLIC WORKS DEPARTMENT - FACILITIES & PROJECTS DIVISION	101-2204-2206-412 SATELLITE OFFICES				UILDI	2230-412 NG SPACE EEDS	CON	10 1-2 I M U N	-2229-431, 237-431 ITY CTRS. & ON RANCH	c	OUN	112-434 TY FAIR NSION
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR	FILLED	NOT FILLED	TOTAL BUDGET FOR POSTION(S)
TOTAL POSITIONS	0.0	0.0		0.0	0.0		0.0	0.0		0.0	0.0	
BUDGET												
SALARY & WAGES												
UNAPPLIED SALARY		arrest sta	28,000		1 1	-						-
TOTAL SALARY & WAGES			28,000	<del></del>								
EMPLOYEE BENEFITS			2,320									
TRAVEL			463		1 1							2,940
VEHICLE EXPENSES	Г					•						· · · · ·
MAINTENANCE									11,386			24,192
CONTRACTUAL SERVICES												139,160
SUPPLIES			1069									8,012
OTHER OPERATING EXPENSES			16,496			727,999			122,719			29,155
SUBSIDIES & PASS-THROUGH												
INSURANCE EXPENSES							-					
CAPITAL EXPENSES												0
COST CENTER TOTAL			48,348			727,999			134,105			203,459

FUND TYPE		GE	NERAL	SPE	CIAL REV.	-	GENE	RAL	C.	AP. IN	IPROVE.
PUBLIC WORKS DEPARTMENT - FACILITIES & PROJECTS DIVISION		OPEN TRAII	2232-434 I SPACE & LS MAINT.		-434, 233-0727- 434 RECREATION	JUD		96-481 . COURT PLEX		DERAI	798-481 L GRANTS L COURT PLEX
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	PILLED PILLE	TOTAL BUDGET FOR POSITION(I)		NOT T	POSTION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSTION(S)
PROGRAM MANAGER	1	П	53,875							112	1180 - 10
COMMUNITY PLANNER	1	П	49,275			THE S			100		
MAINTENANCE SPECIALIST	1		28,084								
PROJECT MANAGER	1		44,133								
FIELD COORDINATOR	1		41,663								
MAINTENANCE TECHNICIAN				1	31,200						
RESOURCE SPECIALIST	1			1	37,856						
SECURITY GUARD	1				The same of	1	$\top$	27,040			
TOTAL POSITIONS	5.0	0.0	217,030	2.0 0.0	69,056	1.0	0.0	27,040	0.0	0.0	
BUDGET										11	
SALARY & WAGES			217,030		69.056			27,040			-
UNAPPLIED SALARY			-					10,140			
TOTAL SALARY & WAGES			217,030	i	69,056		-	37,180			
EMPLOYEE BENEFITS	1		91,556		33,910		-	8.951			
TRAVEL							Ť				
VEHICLE EXPENSES	1		136				Ti-			i i	100
MAINTENANCE			38,511				T				
CONTRACTUAL SERVICES							<u> </u>	119,120			
SUPPLIES			7,843			<del>- i</del>	_	19,200			
OTHER OPERATING EXPENSES			15,237						C-43/V	N. 19	
SUBSIDIES & PASS-THROUGH						i				ΪŢ	
INSURANCE EXPENSES											
CAPITAL EXPENSES					100,000			2,000,000			382,000
COST CENTER TOTAL			370,313		202,966		2	,184,451			382,000



## **ORGANIZATION BUDGETS**

FUND TYPE		CAP.	IMPROVE.	C	AP. I	MPROVE.	1	GEN	EARAL	SI	PECI	AL REV.
PUBLIC WORKS DEPARTMENT - FACILITIES & PROJECTS DIVISION	331-0796-481 2007 GOB SERIES JUDICIAL COURT COMPLEX						101-7102-481 OPEN SPACE PROJ				213-07XX, 77XX 481 OPEN SPA PROJECT	
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(5)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)
TOTAL POSITIONS	0.0	0.0	Burg Line	0.0	0.0		0.0	0.0		0.0	0.0	
BUDGET						To the state of th						
SALARY & WAGES									-			
UNAPPLIED SALARY			-			-			-			_
TOTAL SALARY & WAGES					e e e							
EMPLOYEE BENEFITS												
TRAVEL												
VEHICLE EXPENSES												
MAINTENANCE												
CONTRACTUAL SERVICES												
SUPPLIES												
OTHER OPERATING EXPENSES												
SUBSIDIES & PASS-THROUGH												
INSURANCE EXPENSES												
CAPITAL EXPENSES			200,000			442,431			6,488			7,137,391
COST CENTER TOTAL			200,000			442,431			6,488			7,137,391

FUND TYPE		CAP.	IMPROVE.	C	AP. I	MPROVE.	S	PEC	IAL REV.	C/	VP. IM	PROVE.		
PUBLIC WORKS DEPARTMENT - FACILITIES & PROJECTS DIVISION		009 \$	-7708-481 SERIES GOB SPACE PROJ.	2011	SERI	7708-481 ES GOB OPEN CE PROJ.	2	UT	4XX-481 LITIES JECTS	200	335-14XX-4 2009 SERIES UTILITIES PR			
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(6)		
PROJECT MANAGER		1	43,140											
TOTAL POSITIONS	0.0	1.0	43,140	0.0	0.0	•	0.0	0.0	•	0.0	0.0			
BUDGET														
SALARY & WAGES			43,140			-			-			-		
UNAPPLIED SALARY			-			-			-					
TOTAL SALARY & WAGES			43,140											
EMPLOYEE BENEFITS			16,291									***		
TRAVEL	neres													
VEHICLE EXPENSES	13.50		3,000							30030	20000			
MAINTENANCE														
CONTRACTUAL SERVICES														
SUPPLIES	2													
OTHER OPERATING EXPENSES														
SUBSIDIES & PASS-THROUGH			60 802			10-10		820						
INSURANCE EXPENSES														
CAPITAL EXPENSES			448,427			3,000,000			1,345,237			507,858		
COST CENTER TOTAL			507,858			3,000,000			1,345,237			507,858		



### ORGANIZATION BUDGETS

FUND TYPE		CAP. I	MPROVE.	AL	L FUI	ND TYPES
PUBLIC WORKS DEPARTMENT - FACILITIES & PROJECTS DIVISION	20	)11 S	4XX-481 ERIES GOB IES PROJ.	-	RKS -	PUBLIC FACILITIES PROJ.
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(5)
TOTAL POSITIONS	0.0	0.0		44.5	2.0	1,887,383
BUDGET						
SALARY & WAGES						1,887,383
UNAPPLIED SALARY						41,140
TOTAL SALARY & WAGES						1,928,523
EMPLOYEE BENEFITS						798,700
TRAVEL						3,403
VEHICLE EXPENSES						83,111
MAINTENANCE			No the			336,072
CONTRACTUAL SERVICES						328,608
SUPPLIES		Ful		- 4		64,434
OTHER OPERATING EXPENSES		μĒ			18	935,437
SUBSIDIES & PASS-THROUGH						0
INSURANCE EXPENSES						173,309
CAPITAL EXPENSES			7,000,000			22,569,832
COST CENTER TOTAL			7,000,000			27,221,429





### ORGANIZATION BUDGETS

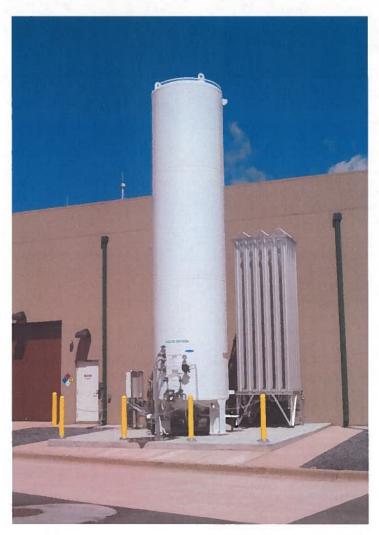
PUBLIC WORKS DEPARTMENT (PW)
Utilities Division

424 NM 599 Santa Fe, NM 87506 (505)992-9870

The Utilities Department provides the water and waste water (sewer) utility. The goal is to provide these services to County residents in an efficient and responsible manner, at a fair and reasonable price, with timely and responsive service.

#### **Water Utility**

The Water Utility is responsible for the delivery of water to customers and an automated bulk water distribution system. The Water Utility is in the process of carrying out a planned expansion that will increase the size of its customer base. This expansion will accomplish two goals, it will provide a sustainable water supply to a greater number of Santa Fe County residents and it will reduce the per gallon cost for all customers as the fixed costs associated with operating the utility are spread out over a greater number of customers. It is also responsible for the County's commitment to the Buckman Direct Diversion (BDD) water project which went "on line" in May of 2011. This project is a regional system that will provide for a sustainable source of clean drinking water to County and City of Santa Fe residents for years to come. The Water Utility will also, in the future, be responsible for planning and development of any are water system that may result from settlement of the Aamodt water rights lawsuit which affects the Pueblos of Nambe, Pojoaque and Tesuque as well as non-native residents of the Northern area of the County.





### **ORGANIZATION BUDGETS**

# PUBLIC WORKS DEPARTMENT (PW) Utilities Division

	EV 2014 Accomplishments	(	Cour		ide /		(s) o	f
	FY 2011 Accomplishments	\$	4	袋	9	Ů.		∠^
>	Finalized service rate analysis for the period FY 2012 to FY 2021, developed new rate structure based on the analysis, sought and gained approval of new rates to be effective July 1, 2011.	Х	Х	Х				>
0	Conducted an internal workforce requirements analysis and determined needs for additional personnel and reclassification of other personnel to maximize safety, reduce loss due to injury, and comply with all Federal and State regulations.	x					x	
0	developed new rate structure based on the analysis, sought and gained approval of new rates to be effective July 1, 2011.  Conducted an internal workforce requirements analysis and determined needs for additional personnel and reclassification of other personnel to maximize safety, reduce loss due to injury, and comply with all Federal and State regulations.  Constructed and implemented a new bulk water distribution system and method of purchase for County residents with inadequate well capacity and construction contractors.  Short-Term Objectives, Measures, Timeframe  Implement a capital improvement plan for increasing infrastructure.  Measure: percentage of projects complete. Timeframe: FY 2012.  Increase Water Utility customer base. Measure: number of households added with a goal of 100 per month. Timeframe: FY 2012.  Develop a cooperative program with the public schools and community colleges for technical training of water service operators. Measure: number of individuals recruited to program, number of individuals completing the program. Timeframe: FY 2012.  Conduct quarterly percentage of completed evaluations on projects. Measure: number evaluations conducted. Timeframe: FY 2012  Long-Term Goals, Measures, Timeframe  Expand the customer base to 3,000 customers thus achieving a "critical mass" number of customers to ensure viability of the utility. Measure: number of customers increased per month. Timeframe: 4 years.  Build the "Intelligent Utility" to control costs thus maintaining stable rates Measure: level of completion per year with a goal of 25% per year. Timeframe: 4 years.  Build the Utility as a single enterprise including water, wastewater and water reuse/use optimization which will include direct services and technical assistance to existing and new public and quasi-public water and	X		X		X		
			Cour		vide /		(s) c	of
	Short-Term Objectives, Measures, Timeframe	\$	₿	<u> </u>		Ö		أبع
)			Х	Х		X		Ī
0				x				
0	colleges for technical training of water service operators. Measure: number of individuals recruited to program, number of individuals			X			х	
0				x				
	All Publishers of the Control of the		Cour		vide /		(s) c	of
	Long-Term Goals, Measures, Timeframe	\$	0	25	_	₩		É
)	mass" number of customers to ensure viability of the utility. Measure:	X		Х		X		
)		x		x		x		
0		x		x		x		



### **ORGANIZATION BUDGETS**

#### **PUBLIC WORKS DEPARTMENT (PW)**

**Utilities Division** 

#### **Wastewater Utility**

for is in the process of increasing the size of its customer base by developing wastewater treatment plants in rural areas of the County and improving infrastructure throughout the County. An increase to the customer base will result in lower prices for customers and allow for wastewater disposal options for residents that are currently limited by their rural location.

T	FY 2011 Accomplishments				County-wide Area(s) of Focus									
	PT 2011 Accomplishments	\$	4	苓	0	Ö	4	Δ^\						
)	Finalized service rate analysis for the period FY 2012 to FY 2021, developed new rate structure based on the analysis, sought and gained approval of new rates to be effective July 1, 2011.	Х	Х	X				Х						
o	Conducted an internal workforce requirements analysis and determined needs for additional personnel and reclassification of other personnel to maximize safety, reduce loss due to injury, and comply with all Federal and State regulations.	x					x							
0	Completed implementation of a wastewater lift station and force main connecting the Valle Vista subdivision with the Quill Plant which will allow for an increase in customer base from three other subdivisions.		X	X		х		Х						
	Short-Term Objectives, Measures, Timeframe			County-wide Area(s) of Focus										
				类	9	<b>Q</b>	4	۸۸,						
)	Implement a capital improvement plan for increasing infrastructure.  Measure: percentage of projects complete. Timeframe: FY 2012.		Х	Х		X								
)	Increase Wastewater Utility customer base by 575 households. Measure: number of households added. Timeframe: FY 2012.			х										
)	Implement City-County Annexation Agreement. Measure: number of sectors transferred from the City utility to the County utility. Timeframe: FY 2012.	X		X										
0	Adopt measures to reduce avoidable overtime costs. Measure: reduced number of overtime hours worked. Timeframe: FY 2012.	х												
2	Establish project cost monitoring processes. Measure: number of projects completed on time/in budget. FY 2012.	X												



### ORGANIZATION BUDGETS

	Law Tam Casla Massures Timeframe		County-wide Area(s) of Focus							
	Long-Term Goals, Measures, Timeframe	\$	Ø	袋	0	Ü	(P)	Δ		
0	Expand the customer base to 1,475 customers thus acieving a "critical mass" number of customers to ensure viability of the utility. Measure: number of customers per month. Timeframe: 4 years.	X		X		X		7		
0	Establish clear and attainable career ladders for all employees. Measure: percent of implementation, worker longevity, worker experience. Timeframe: 4 years.	X					x			
0	Develop a cooperative program with the public schools and community colleges for technical training of wastewater operators. Measure: number of individuals recruited to program, number of individuals completing the program. Timeframe: 4 years.	X		x			x			



#### **Energy Conservation**

The Energy Conservation program conducts energy audits of County facilities as well as develops energy conservation and renewable energy programs for Santa Fe County. This program is relatively new to Santa Fe County and is in keeping with the going "green" area of focus.



### **ORGANIZATION BUDGETS**

# PUBLIC WORKS DEPARTMENT (PW) Utilities Division - Budgets by Cost Center

FUND TYPE	E	RPRISE	ENTERPRISE				ENTE	RPRISE	GENERAL			
PUBLIC WORKS DEPARTMENT - UTILITIES DIVISION	505-1410-444, 505- 0302-444 WATER			505-1420-445 WASTEWATER			505-1482-444 BDD OPERATIONS			101-1451-444 TOP OF THE WORLD		
POSITIONS	FILLED	NOT FILLED	TOTALBUDGET FOR POSITION(S)	FILLED	NOT	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(5)	NOT FILLED FILLED	TOTAL BUDGET	
UTILITIES DIVISION DIRECTOR	0.85		77,450	0.15		13,668					ME	
UTILITIES INFRAST. MANAGER	0.85		63,489	0.15		11,204						
ACCOUNTING TECH. SENIOR	1		36,774									
ACCOUNTANT SENIOR	1		57,907									
HYDROGEOLOGIST	1		56,817				9,4					
UTILITIES ENGINEER ASSOC.	1		56,160									
WATER OPERATIONS FOREMAN	1		43,456				947					
WATER SYSTEMS OPER. I	1		26,703				18.0					
WATER SYSTEMS OPER. II	2		63,190									
UTILITIES MAINT. WORKER	1		24,923									
SECRETARYSENIOR	1		27,248									
ENERGY SPECIALIST	2		128,960									
ADMINISTRATIVE ASSISTANT	1		42,848	317								
UTILITIES FOREMAN				1	$\neg$	47,406						
WASTEWATER SYS. OPER. II				2		61,070						
WASTEWATER SYS. OPER I				1		29,120						
UTILITY WORKER			E AB	1		24,923						
TOTAL POSITIONS	14.7	0.0	705,925	5.3	0.0	187,391	0.	0.0		0.0 0.0	A 0.22	
BUDGET												
SALARY & WAGES			705,925			187,391			-		-	-
UNAPPLIED SALARY			7,307	ſ		8,248					-	-
TOTAL SALARY & WAGES			713,232		1	195,639			<del></del>			
EMPLOYEE BENEFITS			287,296			73,179						
TRAVEL			1,176			1,470						
VEHICLE EXPENSES			27,787	The second second		9,590						
MAINTENANCE			35,817			34,754			········		4,9	950
CONTRACTUAL SERVICES			46,372		1	36,126			2,164,134			
SUPPLIES		3,33	46,464			20,128						-1-2
OTHER OPERATING EXPENSES			33,356			285,295					3	396
SUBSIDIES & PASS-THROUGH												
INSURANCE EXPENSES			38,101			31,217						
CAPITAL EXPENSES			212,050									
COST CENTER TOTAL		dad	1,441,651			687,398			2,164,134		5,34	AG



### **ORGANIZATION BUDGETS**

### **PUBLIC WORKS DEPARTMENT (PW)**

**Utilities Division - Budgets by Cost Center** 

FUND TYPE	s	PEC	AL REV.	s	PEC	IAL REV.	ALL FUND TYPES			
PUBLIC WORKS DEPARTMENT - ROADS DIVISION		527-446 EFFICIENCY	_		529-446 EFFICIENCY	TOTAL PUBLIC WORKS - UTILITIES DIVISION				
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(S)	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(8)	
TOTAL POSITIONS	0.0	0.0		0.0	0.0		20.0	0.0	893,316	
BUDGET										
SALARY & WAGES					1	-			893,316	
UNAPPLIED SALARY			-			-			15,555	
TOTAL SALARY & WAGES									908,871	
EMPLOYEE BENEFITS									360,475	
TRAVEL			2,000						4,646	
VEHICLE EXPENSES						0			37,377	
MAINTENANCE									75,521	
CONTRACTUAL SERVICES			162,918			289,800			2,699,350	
SUPPLIES			2,500			3,000			72,092	
OTHER OPERATING EXPENSES									319,047	
SUBSIDIES & PASS-THROUGH					A11				0	
INSURANCE EXPENSES		e							69,318	
CAPITAL EXPENSES									212,050	
COST CENTER TOTAL			167,418			292,800		1	4,758,747	

#### **PUBLIC WORKS DEPARTMENT - ALL DIVISIONS**

FUND TYPE	ALL FUND TYPES						
PUBLIC WORKS DEPARTMENT - ROADS DIVISION	TOTAL PUBLIC WORKS - ALL DIVISIONS						
POSITIONS	FILLED	NOT FILLED	TOTAL BUDGET FOR POSITION(5)				
TOTAL POSITIONS	25.3	0.0	1,080,707				
BUDGET							
SALARY & WAGES			1,080,707				
UNAPPLIED SALARY	YHEL		5,072,361				
TOTAL SALARY & WAGES			6,153,068				
EMPLOYEE BENEFITS			2,515,902				
TRAVEL			11,261				
VEHICLE EXPENSES			746,776				
MAINTENANCE			1,401,991				
CONTRACTUAL SERVICES			3,851,266				
SUPPLIES			210,376				
OTHER OPERATING EXPENSES			1,825,676				
SUBSIDIES & PASS-THROUGH			- 0				
INSURANCE EXPENSES			316,799				
CAPITAL EXPENSES			29,719,332				
COST CENTER TOTAL		- constant	46,752,447				

